The Strategy Unit.

Modelling Patients Flows under Potential Configurations of Emergency Centres with Specialised Services in the West Midlands



Midlands and Lancashire Commissioning Support Unit

Background

Onsite, 24/7 access to complex vascular surgery, hyper acute stroke services and primary percutaneous coronary interventions are expected to be a prerequisite for a hospital to be designated as an emergency centre with specialised services.

This paper sets out the patient access and patient flow implications of reconfiguring and centralising these three services within the West Midlands.

This analysis has been produced with time constraints and as a result uses appropriate simplifications in order to provide headline descriptions of the current and possible future configurations, accepting that more detailed analysis would be required if local policy makers believed the proposed configurations warranted further consideration. The table overleaf shows the current supply arrangements for each of the three services in the West Midlands. Supply of these services in some STP footprints is undergoing change as a result of recent reconfiguration debates.

Following discussions with Dr Kiran Patel, Medical Director, NHS England (West Midlands), the travel times and patient flows have been estimated under two possible future configurations.

Configuration 1 - 2 centres in Birmingham and Solihull, one centre in each of the other STP footprints

Configuration 2 - one centre in each STP footprint

The selection of sites was agreed in discussion with Dr Kiran Patel.

Current and Possible Future Configurations

		Cu	rent Arrangem	ents	Possible Future
STP	Hospital	Complex Vascular Surgery	PPCI	Hyper Acute Stroke	Arrangement (VS + PPCI + HAS)
The Black Country	Russells Hall Dudley	•	•	•	
& West Birmingham	New Cross Wolverhampton	0	•	•	•
	Sandwell		0	•	
	Manor Walsall			0	
	City Birmingham				
Birmingham and	QE Birmingham	•	●	•	●
Solihull	Heartlands Birmingham	•	●		●1
	Good Hope Birmingham		0	0	
	Solihull				
Coventry and	University Coventry	•	●	•	●
Warwickshire	Warwick			0	
	George Eliot Nuneaton			0	
Herefordshire and	Worcestershire Royal	•	●		\bullet
Worcestershire	Hereford County			0	
	Alexandra Redditch				
Shropshire and	Princess Royal Telford				
Telford and Wrekin	Royal Shrewsbury	0			
Staffordshire	Royal Stoke		•		
	Queens Burton			0	
	County Stafford				

- *major supplier (>5% of regional activity in 2015/16)*
- minor supplier (>2% of regional activity in 2015/16)
- 1 configuration 1 only

Key findings

NOTE-This analysis is illustrative only and is based on a set of defined modelling assumptions that were set in part to facilitate a quick, high level output to support discussions about the need for further, more detailed work.

Some STPs have already achieved substantial centralisation of activity (Herefordshire & Worcestershire, Coventry & Warwickshire and Staffordshire). Under the options considered in this paper, the biggest additional concentration effect would be felt in the Black Country and in Birmingham & Solihull (configuration 2) with significant consequences for individual provider workload and for patient flows (including 'outflows'). RWHT, for example, would double the total numbers of spells across the three services.

For the specialities/services considered, no STP is currently 'self-sufficient', though some experience significantly greater 'outflows' than others. Staffordshire is the largest exporter , driven by travel realties for parts of its geography [see slides 11-14 and the import/export summary on

slide 15]. Under possible future reconfiguration,

this would still be the case and for some STPs the extent of 'outflows' would increase <u>if</u> the predominant driver is to minimise travel time [see slides 23/4 and 40/41 show this for configurations 1 and 2]. For example, under configuration 2, c 20-30% of activity would shift out of Birmingham & Solihull STP, predominantly to UHCW, due to travel times for populations on the east of the STP if Heartlands Hospital is no longer an option. Any policy of STP self-sufficiency would be difficult to justify from a patient point of view given access realities.

Under any option, it is clear that Shropshire is a low outlier in terms of volumes for some activity (vascular; PPCI). This report makes no attempt to consider viability. It might be noted, however, that for PPCI, Shropshire (currently without in-county provision) experiences what appears to be comparatively low access rates. The modelling in this report takes no account of whether changes to patterns of provision might change levels of demand.

Key findings (2)

Even on the current configuration, long travel times for 'time sensitive conditions' (i.e.95th percentile) are only a significant issue/concern in Herefordshire & Worcestershire and Shropshire. The concentration option for hyper acute stroke in configurations 1 & 2 would have a very significant worsening effect on access times for Herefordshire (38 mins to 61 minutes). Slides 32, 33, 48, 49 show the impact of the two options on average times and on distribution of times.

Both configurations 1 & 2 would result in some providers undertaking very large volumes of activity. The question of when diseconomies of scale set in would be an important one to examine in considering such options.

This report doesn't attempt to model the associated volume impacts of redistribution of 'mimic' activity. Appendix 1 shows the significance of this factor and any consideration of reconfiguration options would need to include the capacity implications. The significant volume of out-of-hours activity in all 3 services [see slide 16] reinforces the need for clinically viable 24hr services. That being said, the low volume of out of hours PPCI (c. 17 per week) questions for Birmingham & Solihull the case for running multiple out-of-hours rotas.

The volumes of non-emergency transfers and other cerebro-vascular emergency admissions are significant.

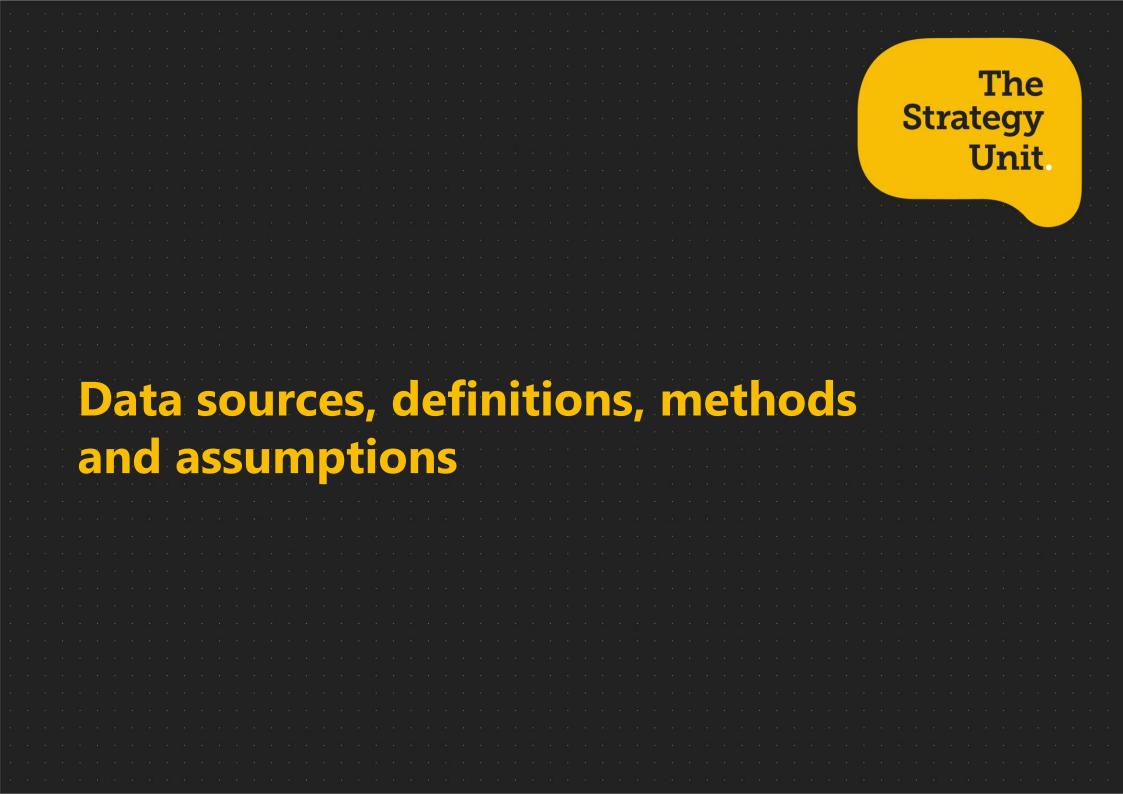
Possible Further Work

If there is an appetite amongst STP leaders to pursue this analysis further then subsequent analytical commissions could include;

- the consideration of alternative configurations for activity of this type
- the inclusion of additional services requiring that might only be undertaken at an emergency centre with specialised services
- more complex criteria rules to distribute activity between hospitals (e.g. boundary protection rules)
- the capacity (beds, theatres/labs, workforce) required at each hospital to
- the potential value of rotating service locations out of hours
- the impact on ambulance services
- the impact of post-hyper-acute repatriation arrangements
- the impact of emergency centres with specialised services outside the West Midlands

- expected changes in levels of demand due to changes in demography and age-specific health status
- need, demand and supply of thrombectomies.

In addition, analysis might consider the distribution of activity for other tiers (e.g. emergency centres without specialised services, A&E centres, community services) under various proposed configurations.



Assumptions

This analysis will assumes that;

- Patients will be conveyed to the nearest of the hospitals in the configuration. Proximity will be determined using local road networks and average travel times for the relevant time of day.
- All patients will receive a pre-hospital diagnosis
- All West Midlands patients will be seen by a hospital in the West Midlands
- Patients registered with GP practices outside of the West Midlands will not be considered at this stage
- Patient's admission status and length of stay will not be altered by any service reconfiguration
- No changes in service demand

Analysis is limited to adult (18+ years) inpatient activity.

The use of shortest drivetime as the sole means of determining the likely destination hospital of patient in some future configuration is simplistic, but not unreasonable for emergency activity.

A more comprehensive analysis including inflows of patients registered outside the West Midlands and outflows of West Midlands registered patient to sites outside the West Midlands is likely to decrease expected supply in eastern Staffordshire and increase expected supply in Shropshire.

This analysis relates to activity where a patient is admitted for stroke, PPCI or vascular surgery. It is known however, that many patients are conveyed to emergency centres with symptoms that mimic a stroke or AMI. Any reconfiguration of these services will also therefore result in the redistribution of stroke and AMI mimics patients. Appendix 1 provides a brief summary of the evidence on the scale of stroke and AMI mimics.

Defining Vascular Surgery, PPCI and Hyper Acute Stroke Activity

Activity data for this analysis is sources from the Secondary Uses Service Admitted patient Care and A&E attendances tables for 2015/16.

Hyper acute stroke admissions are defined as those patients aged 18+, admitted in an emergency (admimeth = 2*) with an ICD10 primary diagnosis of I61, I63 or I64 in any episode within the spell.

PPCI admissions are defined as those patients
aged 18+ admitted in an emergency (admimeth = 2*) with an OPCS4 procedure code of K49, K50,
K75 in any position and in any episode in the spell.

Vascular surgery admissions are defined as those patients aged 18+ admitted in any circumstances (elective and non-elective) with an OPCS4 procedure code of

L183, L184, L185,L191, L192, L193, L194, L195, L201, L202, L203, L204, L205, L211, L212, L213, L214, L215, L221, L223, L224, L265, L266, L271, L272, L273, L274, L281, L282, L283, L284, L293, L305, L313, L314, L318, L319, L411, L412, L413, L414, L415, L416, L418, L419, L436, L451, L452, L453, L454, L458, L459, L461, L462, L463, L464, L468, L474, L478, L479, L651, L664, L747, L751, L981, L982 or L983 in any position and in any episode in the spell.

Data on elective PCI admissions (admimeth = 1*), emergency admissions for TIA (ICD10 G454, G458, G459) and other cerebrovascular diseases (ICD10 I60, I62, I65, I66, I67, I68. I69) and for non-emergency transfers (admimeth 81) for PPCI and hyper acute stroke are provided for context.

Estimating travel times and destinations

Travel times in this analysis have been calculated based on the patient's home address. Although the decision to attend hospital services or the beginning of the ambulance journey is not always at home, unfortunately there is no other geographical identifier available in routine datasets.

Drive times have been calculated using the TRACC[™] software, the Integrated Transport Network (ITN) road vectors and average off-peak travel speeds for each road link derived from GPS data by INRIX.

The baseline travel time was calculated as the journey from home postcode to the actual site of episode start for each patient. A small number of journeys were incalculable as either the home postcode or the destination postcode were outside of our data envelope (West Midlands with 10k buffer). For estimating journeys for both configuration 1 and 2, the patient's home postcode was used as the journey origin and the shortest travel time (as opposed to shortest distance) calculated to each of the 7 or 6 destination sites in the configuration.

The nearest available site was selected as the minimum journey time and thus allocated to each patient individually.

Numbers were aggregated to sites, cohorts and STP for reporting purposes.



Summary spells, bed days and travel times by STP of Patient

				STP of	Patient				
		Black C & W. Birmingham	Birmingham & Solihull	Coventry & Warwickshire	Hereford & Worcestershire	Shropshire & Telford	Staffordshire		
Registered	d population '000s *	1,424	1,253	950	774	483	1,134		
	Spells	180	170	150	120	70	220		
	Bed Days	1800	1200	1400	1500	700	2200		
Vascular Surgery	Average travel Time (m)	18.6	13.7	18.2	37.2	38.8	23.5		
	95 th percentile travel time	30.9	25.1	40.6	86.3	78.1	44.3		
	Spells	1120	1390	640	560	180	870		
	Bed Days	5560	8990	2730	2470	740	4590		
PPCI	Average travel Time (m)	14.8	11.2	18.6	30.7	53.5	21.4		
	95 th percentile travel time	29.9	22.9	35.7	61.7	78.9	44.8		
	Spells	1980	1730	1320	1400	1070	1670		
	Bed Days	34930	24720	30470	21430	14860	22190		
Hyper Acute Stroke	Average travel Time (m)	11.5	12.0	15.5	21.7	23.2	17.4		
	95 th percentile travel time	19.5	22.4	29.8	37.9	48.2	30.9		

Spells rounded to the nearest 10. Bed days rounded to the nearest 100. Bed days are overnight stays.

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Vascular Surgery 2015/16 spells by Provider and STP

			STP of Patier	STP of Patient							
STP of Hospital	Hospital	Total Spells	Black C & W. Birmingham	Birmingham and Solihull	Coventry & Warwickshire	Hereford & Worces.	Shropshire & Telford	Staffordshire			
	Russells Hall, Dudley	100	90					10			
West Birmingham	New Cross, Wolverhampton	30	20								
	QE, Birmingham	180	60	80		20		10			
Birmingham and Solihull	Heartlands, Birmingham	140	20	70		20	10	30			
	Good Hope, Birmingham	10		10				10			
Coventry & Warwickshire	UHCW, Coventry	160		10	140						
Hereford & Worcestershire	Worcestershire Royal	80				80					
Shropshire & Telford	Royal Shrewsbury	40					40				
Staffordshire	Royal Stoke	180					20	160			
Total		910	180	170	150	120	70	220			

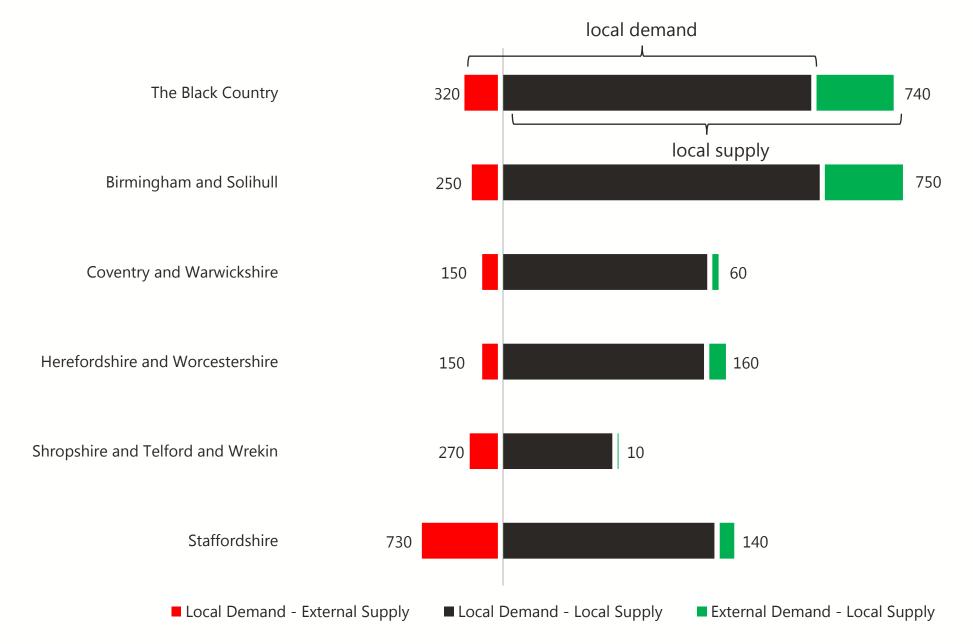
Primary Percutaneous Coronary Intervention 2015/16 spells by Provider and STP

			STP of Patier	STP of Patient							
STP of Hospital	Hospital	Total Spells	Black C & W. Birmingham	Birmingham and Solihull	Coventry & Warwickshire	Hereford & Worces.	Shropshire & Telford	Staffordshire			
Black Country &	New Cross, Wolverhampton	740	510				70	150			
West	City, Birmingham	420	340	70							
Birmingham	Sandwell	160	150	10							
	Heartlands, Birmingham	770	40	650	20			50			
Birmingham and	QE, Birmingham	520	50	420		40					
Solihull	Good Hope, Birmingham	230	20	130	10			70			
	Solihull	100		90							
Coventry & Warwickshire	University, Coventry	600		10	580			10			
Hereford &	Worcestershire Royal	500		10	10	460	20				
Worcestershire	Alexandra, Redditch	50				50					
Shropshire & Telford		0					0				
Staffordshire	Royal Stoke	680			10		90	580			
Total		4770	1120	1390	640	560	180	870			

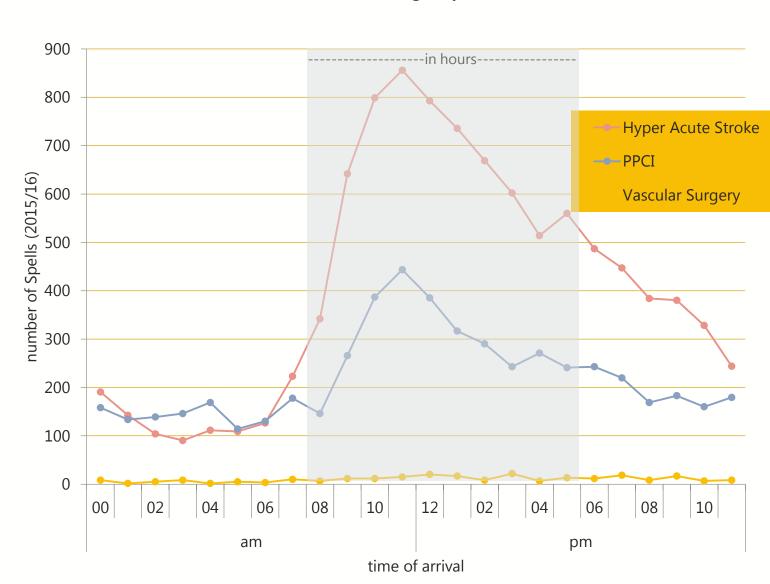
Hyper Acute Stroke 2015/16 spells by Provider and STP

			STP of Pati	ent				
STP of Hospital	Hospital	Total Spells	Black C & W. Birmingham	Birmingham and Solihull	Coventry & Warwickshire	Hereford & Worces.	Shropshire & Telford	Staffordshire
	Russells Hall, Dudley	620	560			20		40
Plack Country 9	New Cross, Wolverhampton	610	520	90				
Black Country & West	Sandwell	610	410				10	190
Birmingham	Manor, Walsall	380	320	10				50
Diriningnam	City, Birmingham	50	40	20				
	Other	10						
	Heartlands, Birmingham	840	20	760	30			40
Pirmingham and	QE, Birmingham	670	70	560		40		
Birmingham and Solihull	Good Hope, Birmingham	200	10	150	10			50
Sollinuli	Solihull	110		110				
	Other	10		10				
	University, Coventry	750		10	730			10
Coventry &	Warwick	300		10	290			
Warwickshire	George Eliot, Nuneaton	200			200			
	Other	20			20			
	Worcestershire Royal	920	20	10	40	840	10	
Hereford &	Hereford Country	450				420	30	
Worcestershire	Alexandra, Redditch	50			10	40		
	Other	40				40		
Chuonchina 91	Princess Royal, Telford	930					920	10
Shropshire & Telford	Royal Shrewsbury	80					80	
lenora	Other	10					10	
	Royal Stoke	950					20	930
Staffordshire	Queens, Burton	300						290
Stariorustille	Country, Stafford	60						60
	Other	10						10
Total		9170	1980	1730	1320	1400	1070	1670

Importing and Exporting Activity



Arrival Time Distribution

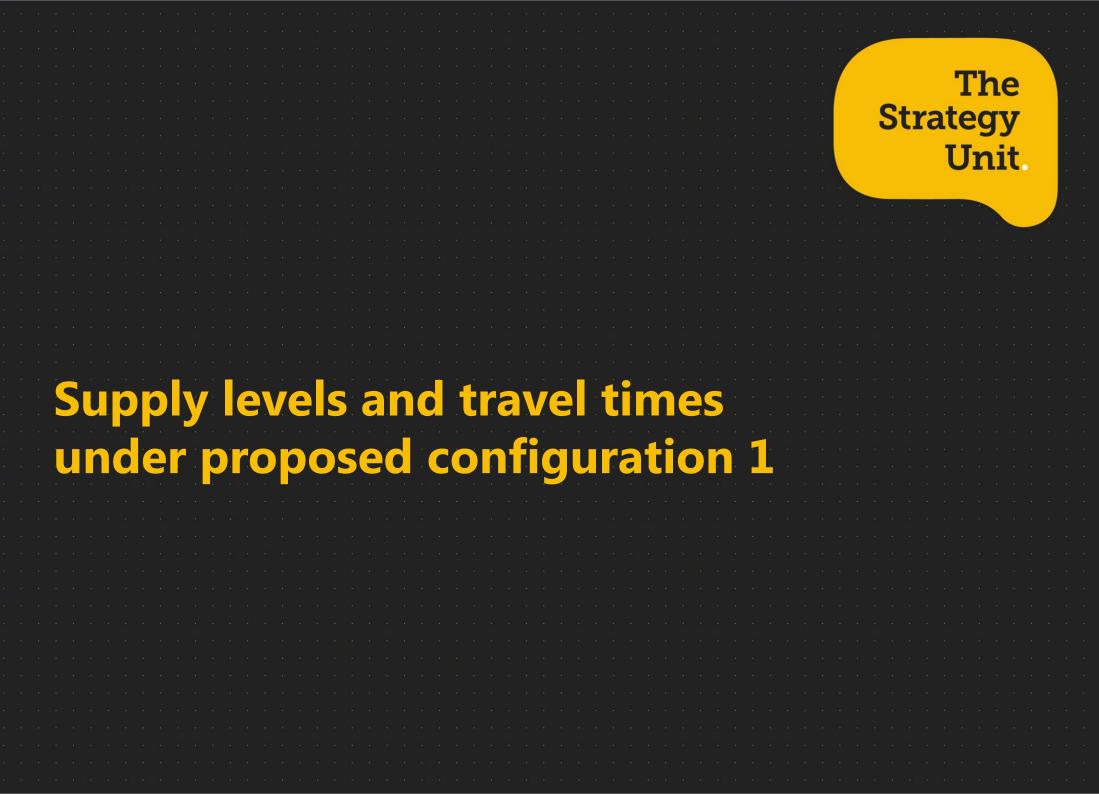


Time of Arrival of Emergency Admissions

34% of hyper acute stroke cases, 44% of PPCI cases and 46% of emergency vascular surgery cases arrive out of hours (before 8am or after 6pm).

Arrival time of emergency admissions derived from linked A&E attendance record.

Note that linked A&E attendance records could not be found for all cases. This may be because some unit have A&E bypass arrangements for cases of this type. 17



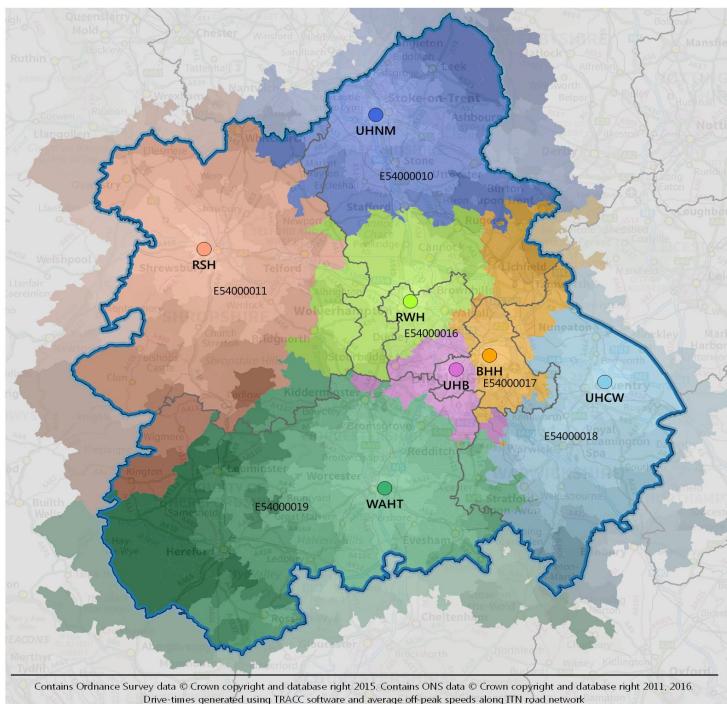
Configuration 1

Vascular Surgery, PPCI and Hyper Acute Stroke Services delivered at 7 sites;

- New Cross, Wolverhampton
- QE, Birmingham
- Heartlands, Birmingham
- UHCW, Coventry
- Worcestershire Royal
- Royal Shrewsbury
- Royal Stoke

The preferred option for location of a single emergency care centre in Shropshire/Telford is still to be consulted upon and decided. For this analysis, Shrewsbury has been used as it is understood that the recommendation from the Evaluation Panel is for that option though this is still under consideration locally.

Map – nearest provider by Lower Super Output Areas



West Midlands **NHS** Specialist Acute Services Configuration 1

Code:	Site description:
внн	Heartlands Hospital
RSH	Royal Shrewsbury Hospital
RWH	Royal Wolverhampton Hospital
UHB	QE, Birmingham
UHCW	University Hospital, Coventry
UHNM	Royal Stoke University Hospital
WAHT	Worcestershire Royal Hospital
	<10 10-19 20-29 30-39 40-49 50-59 60+

Nearest site drive times by Lower Super Output Area (minutes)

Code:	STP description:
E54000010	STAFFORDSHIRE
E54000011	SHROPSHIRE AND TELFORD & WREKIN
E54000016	THE BLACK COUNTRY
E54000017	BIRMINGHAM AND SOLIHULL
E54000018	COVENTRY AND WARWICKSHIRE
E54000019	HEREFORDSHIRE AND WORCESTERSHIRE



Vascular Surgery

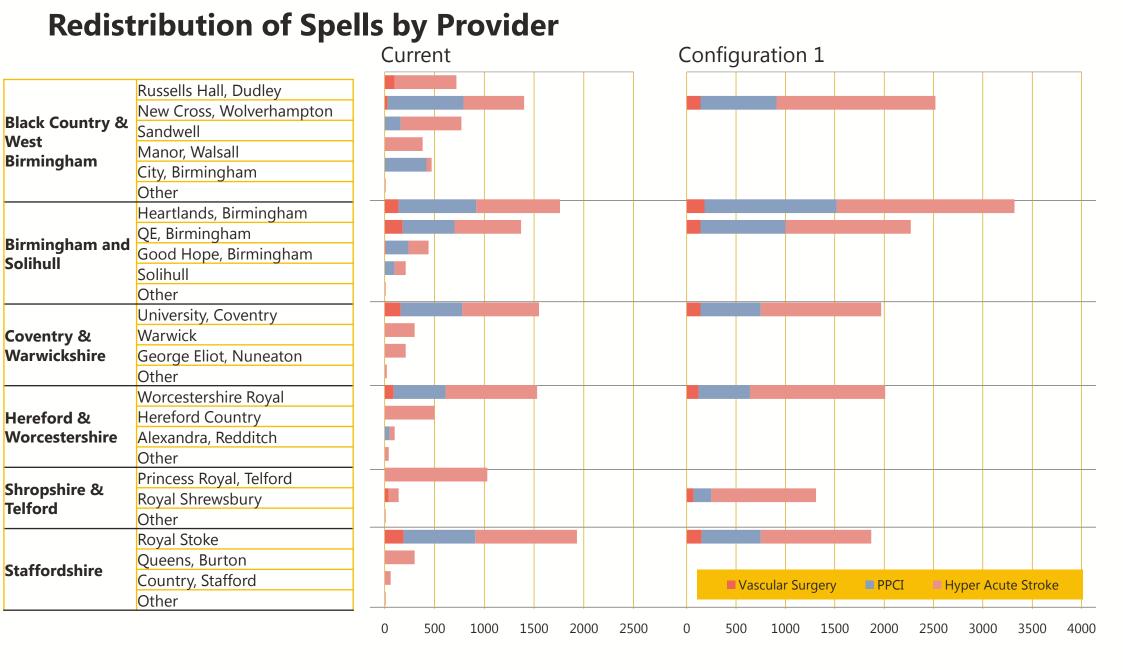
			STP of Patient						
STP of Hospital	Hospital	Total Spells	Black C & W. Birmingham	Birmingham and Solihull	Coventry & Warwickshire	Hereford & Worces.	Shropshire & Telford	Staffordshire	
Black Country & West Birmingham	New Cross, Wolverhampton	140	100				10	30	
Birmingham and	QE, Birmingham	140	70	60		10			
Solihull	Heartlands, Birmingham	180	20	110	10			50	
Coventry & Warwickshire	UHCW, Coventry	140			140				
Hereford & Worcestershire	Worcestershire Royal	120			10	110			
Shropshire & Telford	Royal Shrewsbury	60					50		
Staffordshire	Royal Stoke	140						140	
Total		910	180	170	150	120	70	220	

Primary Percutaneous Coronary Intervention

			STP of Patient						
STP of Hospital	Hospital	Total Spells	Black C & W. Birmingham	Birmingham and Solihull	Coventry & Warwickshire	Hereford & Worces.	Shropshire & Telford	Staffordshire	
Black Country & West Birmingham	New Cross, Wolverhampton	770	560				20	190	
Birmingham and	QE, Birmingham	860	370	400		80			
Solihull	Heartlands, Birmingham	1340	190	980	40			130	
Coventry & Warwickshire	UHCW, Coventry	590		10	590				
Hereford & Worcestershire	Worcestershire Royal	500			20	470	10		
Shropshire & Telford	Royal Shrewsbury	150				10	140		
Staffordshire	Royal Stoke	570					10	560	
Total		4770	1120	1390	640	560	180	870	

Hyper Acute Stroke

			STP of Patient						
STP of Hospital	Hospital	Total Spells	Black C & W. Birmingham	Birmingham and Solihull	Coventry & Warwickshire	Hereford & Worces.	Shropshire & Telford	Staffordshire	
Black Country & West Birmingham	New Cross, Wolverhampton	1610	1120				110	380	
Birmingham and	QE, Birmingham	1270	620	540	10	100			
Solihull	Heartlands, Birmingham	1790	240	1160	90			300	
Coventry & Warwickshire	UHCW, Coventry	1190		20	1170				
Hereford & Worcestershire	Worcestershire Royal	1350		10	60	1270	20		
Shropshire & Telford	Royal Shrewsbury	900				20	880		
Staffordshire	Royal Stoke	1050					60	990	
Total		9170	1980	1730	1320	1400	1070	1670	



Numbers rounded to the nearest 10 spells. Numbers may not sum to totals due to rounding.

Importing and Exporting Activity



The Black Country & West Birmingham – Activity taking place in the STP

Current Configuration	New Cross, Wolverhampton Spells	Russells Hall, Dudley Spells	Sandwell Spells	Manor, Walsall Spells	City, Birmingham Spells
Vascular Surgery	30	100			
PPCI	760		160		420
Hyper Acute Stroke	610	620	610	380	50
Other relevant activity					
non-emergency transfers (PPCI, HAS)	140	10	10	10	10
other emergency cerebro-vascular (inc. TIA)	200	260	200	150	30
Elective PCI	390		50		290

		Weekly	Annual		
Proposed Configuration New Cross, Wolverhampton	Annual Spells	Mean	(95% CI)	<i>Of which</i> Emergency Out of Hours	Annual Bed days
Vascular Surgery	140	3	(0 - 6)	0.3	1500
PPCI	770	15	(7 - 22)	7	3800
Hyper Acute Stroke	1610	31	(20 - 42)	10	25500

Birmingham and Solihull – Activity taking place in the STP

Current Configuration	QE Birmingham Spells	Heartlands Birmingham Spells	Good Hope Birmingham Spells	Solihull Spells
Vascular Surgery	180	140	10	
PPCI	520	780	230	100
Hyper Acute Stroke	670	840	200	110
Other relevant activity				
non-emergency transfers (PPCI, HAS)	60		10	
other emergency cerebro-vascular (inc. TIA)	320	380	140	60
Elective PCI	260	540	10	20

Birmingham and Solihull – Activity taking place in the STP

Proposed Configuration	Annual	Weekly	/ spells	<i>Of which</i> Emergency	Annual Bed
QE Birmingham	Spells	Mean	(95% CI)	Out of Hours	days
Vascular Surgery	140	3	(0 - 6)	0.2	1200
PPCI	860	16	(8 - 24)	7	4600
Hyper Acute Stroke	1270	24	(15 - 34)	8	22000

Proposed Configuration Heartlands Birmingham	Annual Spells	Weekly Mean	y spells (95% CI)	<i>Of which</i> Emergency Out of Hours	Annual Bed
Vascular Surgery	180	4	(0 - 7)	0.4	days 1400
PPCI	1340	26	(16 - 36)	11	8900
Hyper Acute Stroke	1790	34	(23 - 46)	13	27400

Coventry and Warwickshire – Activity taking place in the STP

Current Configuration	University Coventry	Warwick	George Eliot Nuneaton
Vascular Surgery	160		
PPCI	620		
Hyper Acute Stroke	770	300	210
Other relevant activity			
non-emergency transfers (PPCI, HAS)	160	20	10
other emergency cerebro-vascular (inc. TIA)	470	120	90
Elective PCI	190		

		Weekly		Annual	
Proposed Configuration University, Coventry	Annual Spells	Mean	(95% CI)	<i>Of which</i> Emergency Out of Hours	Annual Bed days
Vascular Surgery	140	3	(0 - 6)	0.3	1200
PPCI	590	11	(5 - 18)	5	2500
Hyper Acute Stroke	1190	23	(13 - 32)	8	28900

Hereford & Worcestershire – Activity taking place in the STP

Current Configuration	Worcestershire Royal	Hereford County	Alexandra Redditch
Vascular Surgery	90		
PPCI	520		50
Hyper Acute Stroke	920	500	50
Other relevant activity			
non-emergency transfers (PPCI, HAS)	140		
other emergency cerebro-vascular (inc. TIA)	290	170	30
Elective PCI	200		

		Weekly			
Proposed Configuration Worcestershire Royal	Annual Spells	Mean	(95% CI)	<i>Of which</i> Emergency Out of Hours	Annual Bed days
Vascular Surgery	120	2	(0 - 5)	0.2	1500
PPCI	500	10	(4 - 16)	5	2100
Hyper Acute Stroke	1350	26	(16 - 36)	9	20600

Shropshire and Telford – Activity taking place in the STP

Current Configuration	Royal Shrewsbury	Princess Royal Telford
Vascular Surgery	40	
PPCI		
Hyper Acute Stroke	100	1030
Other relevant activity		
non-emergency transfers (PPCI, HAS)		
other emergency cerebro-vascular (inc. TIA)	80	370
Elective PCI		

		Weekly	y spells		
Proposed Configuration Royal Shrewsbury	Annual Spells	Mean	(95% CI)	<i>Of which</i> Emergency Out of Hours	Annual Bed days
Vascular Surgery	60	1	(0 - 3)	0.1	500
PPCI	150	3	(0 - 6)	1	600
Hyper Acute Stroke	900	17	(9 - 25)	7	12900

Staffordshire – Activity taking place in the STP

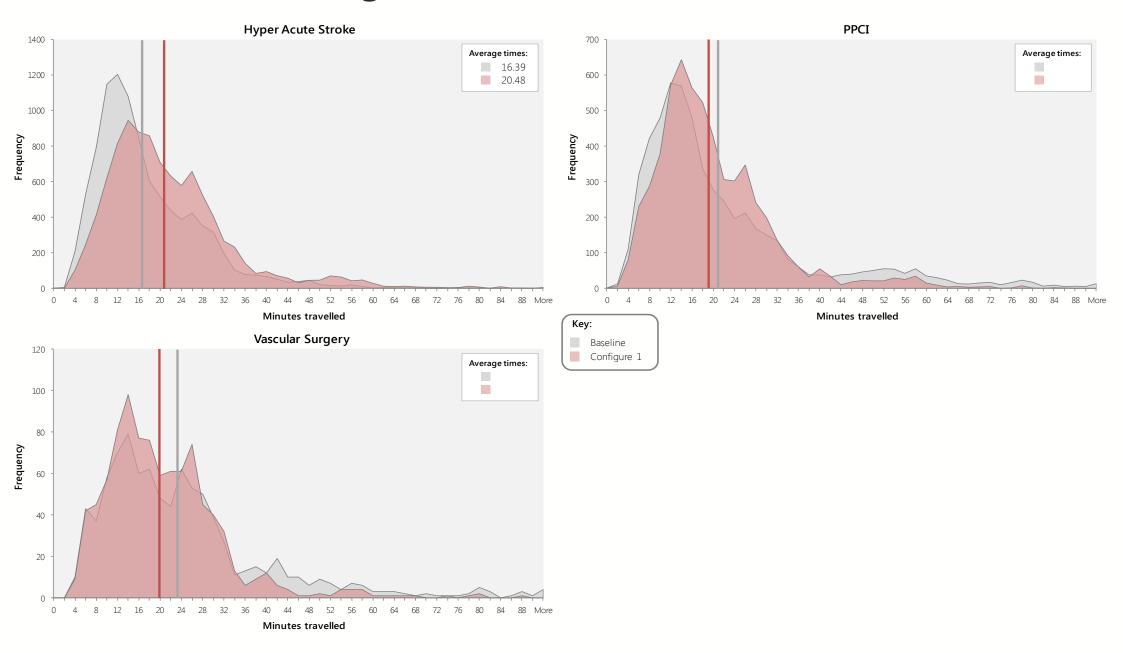
Current Configuration	Royal Stoke	Queens Burton	County Stafford
Vascular Surgery	190		
PPCI	720		
Hyper Acute Stroke	1020	300	60
Other relevant activity			
non-emergency transfers (PPCI, HAS)	470		80
other emergency cerebro-vascular (inc. TIA)	390	180	40
Elective PCI	500		

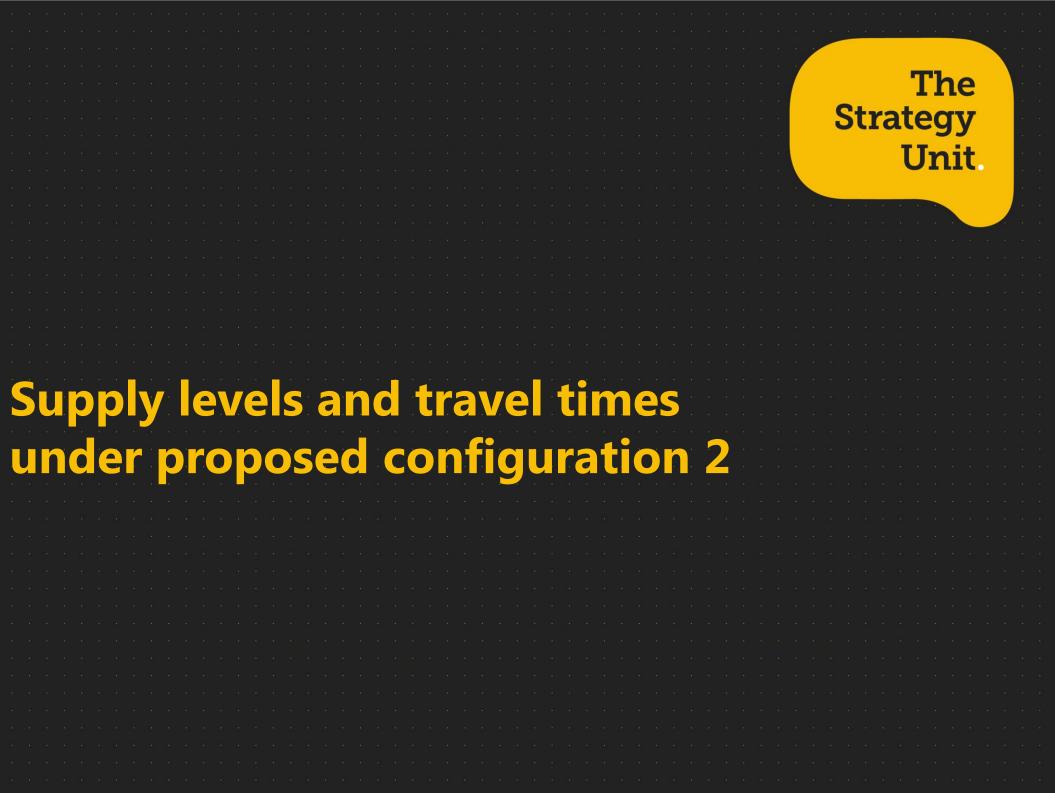
Proposed Configuration	Annual	Weekly	y spells	<i>Of which</i> Emergency	Annual Bed
Royal Stoke	Spells	Mean	(95% CI)	Out of Hours	days
Vascular Surgery	140	3	(0 - 6)	0.4	1500
PPCI	570	11	(4 - 17)	5	2500
Hyper Acute Stroke	1050	20	(11 - 29)	7	11400

Travel Times by STP of patient

			د C & hingham		ngham Solihull		Coventry & Warwickshire		Hereford & Worcestershire		Shropshire & Telford		rdshire
		Curr.	CF1	Curr.	CF1	Curr.	CF1	Curr.	CF1	Curr.	CF1	Curr.	CF1
Vascular	Average	18.6	16.8	13.7	12.5	18.2	17.7	37.2	28.8	38.8	24.5	23.5	21.5
Surgery	95 th %tile	30.9	28.0	25.1	23.0	40.6	34.0	86.3	61.2	78.1	42.3	44.3	39.1
DDCI	Average	14.8	16.0	11.2	12.1	18.6	17.7	30.7	31.0	53.3	25.8	21.4	21.5
PPCI	95 th %tile	29.9	26.0	22.5	22.6	35.7	32.5	61.7	59.7	78.9	45.4	44.8	39.4
Hyper	Average	11.5	16.6	12.0	13.0	15.5	19.0	21.7	31.6	23.2	25.9	17.4	21.0
Acute Stroke	95 th %tile	19.5	26.9	22.4	22.5	29.8	33.7	37.9	61.1	48.8	46.2	30.9	38.8

Distribution of travel times, West Midlands Region: Baseline and Configuration 1





Configuration 2

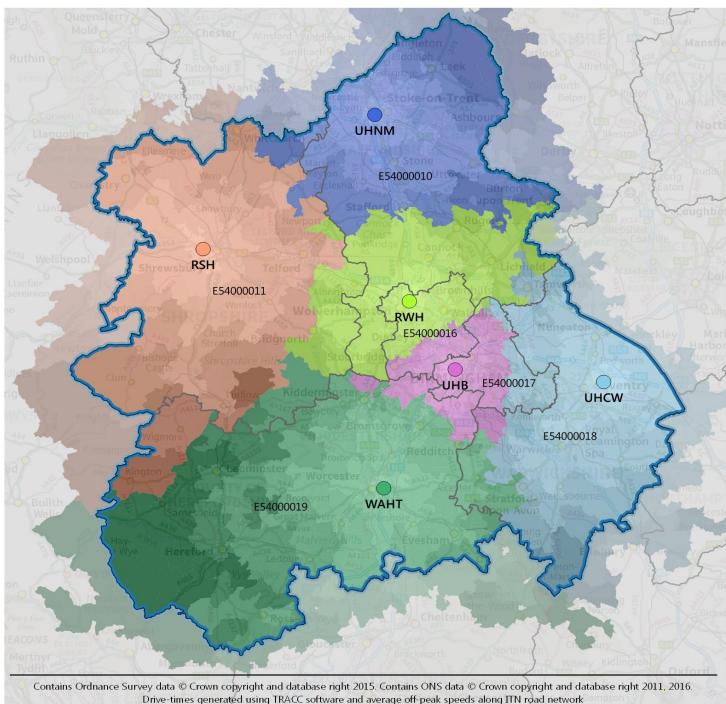
Vascular Surgery, PPCI and Hyper Acute Stroke Services delivered at 6 sites;

- New Cross, Wolverhampton
- QE, Birmingham
- UHCW, Coventry
- Worcestershire Royal
- Royal Shrewsbury
- Royal Stoke

Configuration 2 removes Heartlands Hospital from the list of potential providers. As such, this analysis represents a re-distribution of that site's activity from configuration 1 to the surrounding sites.

Wolverhampton, Stoke and Worcestershire sites are largely unaffected by this variation due to their proximity to Heartlands and the position of remaining alternative providers.

Map – nearest provider by Lower Super Output Areas



West Midlands **NHS** Specialist Acute Services Configuration 2

Code:	Site description:
внн	Hearting Hospital
RSH	Royal Shrewsbury Hospital
RWH	Royal Wolverhampton Hospital
UHB	QE, Birmingham
UHCW	University Hospital, Coventry
UHNM	Royal Stoke University Hospital
WAHT	Worcestershire Royal Hospital
	<10 10-19 20-29 30-39 40-49 50-59 60+

Nearest site drive times by Lower Super Output Area (minutes)

Code:STP description:E54000010STAFFORDSHIREE54000011SHROPSHIRE AND TELFORD & WREKINE54000016THE BLACK COUNTRYE54000017BIRMINGHAM AND SOLIHULLE54000018COVENTRY AND WARWICKSHIREE54000019HEREFORDSHIRE AND WORCESTERSHIRE



Vascular Surgery

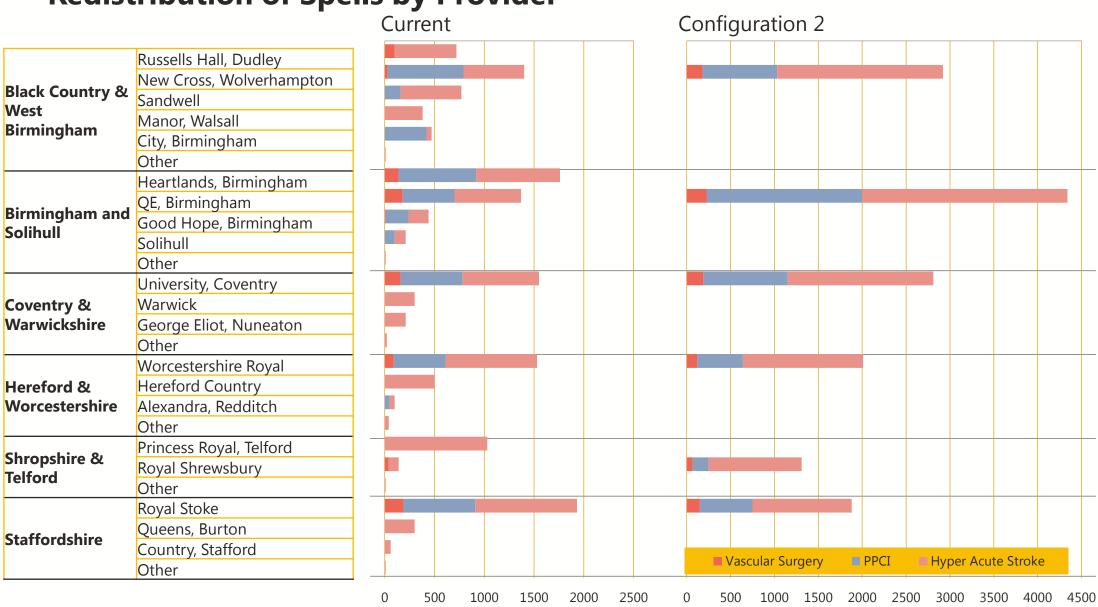
			STP of Patient					
STP of Hospital	Hospital	Total Spells	Black C & W. Birmingham	Birmingham and Solihull	Coventry & Warwickshire	Hereford & Worces.	Shropshire & Telford	Staffordshire
Black Country & West Birmingham	New Cross, Wolverhampton	180	100				10	60
Birmingham and Solihull	QE, Birmingham	230	80	140		10		
Coventry & Warwickshire	UHCW, Coventry	190		20	140			20
Hereford & Worcestershire	Worcestershire Royal	120			10	110		
Shropshire & Telford	Royal Shrewsbury	60					50	
Staffordshire	Royal Stoke	140						140
Total		910	180	170	150	120	70	220

Primary Percutaneous Coronary Intervention

			STP of Patient					
STP of Hospital	Hospital	Total Spells	Black C & W. Birmingham	Birmingham and Solihull	Coventry & Warwickshire	Hereford & Worces.	Shropshire & Telford	Staffordshire
Black Country & West Birmingham	New Cross, Wolverhampton	850	600	10			20	210
Birmingham and Solihull	QE, Birmingham	1760	510	1160	10	80		
Coventry & Warwickshire	UHCW, Coventry	940		220	620			100
Hereford & Worcestershire	Worcestershire Royal	500			20	470	10	
Shropshire & Telford	Royal Shrewsbury	150				10	140	
Staffordshire	Royal Stoke	570					10	560
Total		4770	1120	1390	640	560	180	870

Hyper Acute Stroke

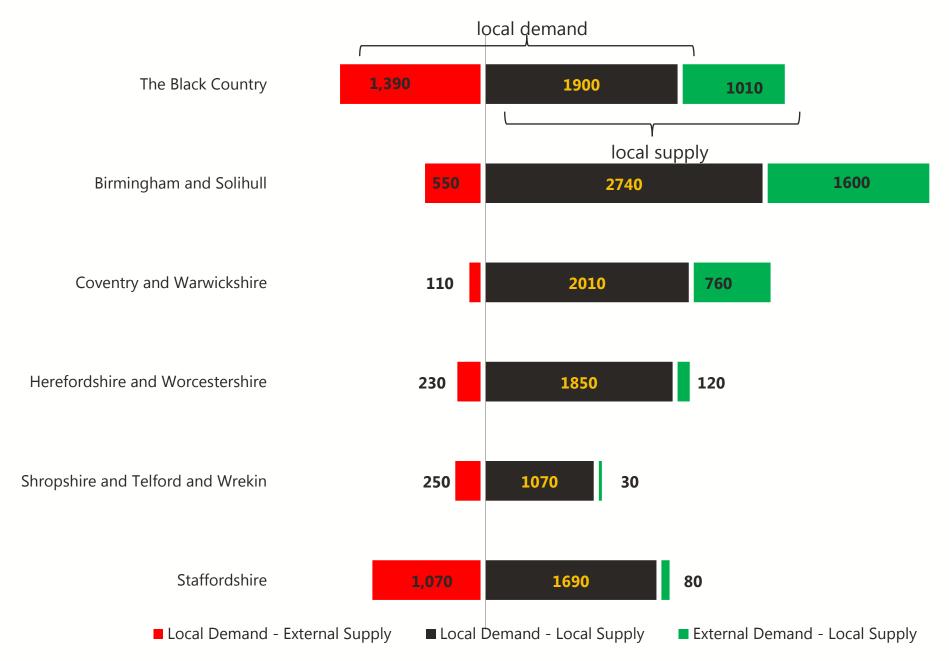
			STP of Patient					
STP of Hospital	Hospital	Total Spells	Black C & W. Birmingham	Birmingham and Solihull	Coventry & Warwickshire	Hereford & Worces.	Shropshire & Telford	Staffordshire
Black Country & West Birmingham	New Cross, Wolverhampton	1880	1190	10			110	560
Birmingham and Solihull	QE, Birmingham	2340	780	1440	20	100		
Coventry & Warwickshire	UHCW, Coventry	1630	10	270	1250			110
Hereford & Worcestershire	Worcestershire Royal	1350		10	60	1270	20	
Shropshire & Telford	Royal Shrewsbury	900				20	880	
Staffordshire	Royal Stoke	1060					60	1000
Total		9170	1980	1730	1320	1400	1070	1670



Redistribution of Spells by Provider

Numbers rounded to the nearest 10 spells. Numbers may not sum to totals due to rounding.

Importing and Exporting Activity



The Black Country & West Birmingham – Activity taking place in the STP

Current Configuration	New Cross, Wolverhampton Spells	Russells Hall, Dudley Spells	Sandwell Spells	Manor, Walsall Spells	City, Birmingham Spells
Vascular Surgery	30	100			
PPCI	760		160		420
Hyper Acute Stroke	610	620	610	380	50
Other relevant activity					
non-emergency transfers (PPCI, HAS)	140	10	10	10	10
other emergency cerebro-vascular (inc. TIA)	200	260	200	150	30
Elective PCI	390		50		290

		Weekly spells			
Proposed Configuration New Cross, Wolverhampton	Annual Spells	Mean	(95% CI)	<i>Of which</i> Emergency Out of Hours	Annual Bed days
Vascular Surgery	180	3	(0 - 7)	0.4	1800
PPCI	850	16	(8 - 24)	8	4400
Hyper Acute Stroke	1880	36	(24 - 48)	12	29900

Birmingham and Solihull – Activity taking place in the STP

Current Configuration	QE Birmingham Spells	Heartlands Birmingham Spells	Good Hope Birmingham Spells	Solihull Spells
Vascular Surgery	180	140	10	
PPCI	520	780	230	100
Hyper Acute Stroke	670	840	200	110
Other relevant activity				
non-emergency transfers (PPCI, HAS)	60		10	
other emergency cerebro-vascular (inc. TIA)	320	380	140	60
Elective PCI	260	540	10	20

		Weekly	Annual		
Proposed Configuration QE Birmingham	Annual Spells	Mean	(95% CI)	<i>Of which</i> Emergency Out of Hours	Bed days
Vascular Surgery	230	4	(0 - 9)	0.4	1900
PPCI	1760	34	(22 - 45)	15	10400
Hyper Acute Stroke	2340	45	(32 - 58)	16	38300

Coventry and Warwickshire – Activity taking place in the STP

Current Configuration	University Coventry	Warwick	George Eliot Nuneaton
Vascular Surgery	160		
PPCI	620		
Hyper Acute Stroke	770	300	210
Other relevant activity			
non-emergency transfers (PPCI, HAS)	160	20	10
other emergency cerebro-vascular (inc. TIA)	470	120	90
Elective PCI	190		

	Weekly spells Of which				Annual
Proposed Configuration University, Coventry	Annual Spells	Mean	(95% CI)	Emergency Out of Hours	Bed days
Vascular Surgery	190	4	(0 - 7)	0.4	1700
PPCI	940	18	(10 - 26)	8	5100
Hyper Acute Stroke	1630	31	(20 - 42)	11	35400

Hereford & Worcestershire – Activity taking place in the STP

Current Configuration	Worcestershire Royal	Hereford County	Alexandra Redditch
Vascular Surgery	90		
PPCI	520		50
Hyper Acute Stroke	920	500	50
Other relevant activity			
non-emergency transfers (PPCI, HAS)	140		
other emergency cerebro-vascular (inc. TIA)	290	170	30
Elective PCI	200		

		Weekly spells			
Proposed Configuration Worcestershire Royal	Annual Spells	Mean	(95% CI)	<i>Of which</i> Emergency Out of Hours	Annual Bed days
Vascular Surgery	120	2	(0 - 5)	0.2	1500
PPCI	500	10	(4 - 16)	5	2200
Hyper Acute Stroke	1350	26	(16 - 36)	9	20600

Shropshire and Telford – Activity taking place in the STP

Current Configuration	Royal Shrewsbury	Princess Royal Telford
Vascular Surgery	40	
PPCI		
Hyper Acute Stroke	100	1030
Other relevant activity		
non-emergency transfers (PPCI, HAS)		
other emergency cerebro-vascular (inc. TIA)	80	370
Elective PCI		

		Weekly	y spells		
Proposed Configuration Royal Shrewsbury	Annual Spells	Mean	(95% CI)	<i>Of which</i> Emergency Out of Hours	Annual Bed days
Vascular Surgery	60	1	(0 - 3)	0.1	500
PPCI	150	3	(0 - 6)	2	600
Hyper Acute Stroke	900	17	(9 - 25)	7	12900

Staffordshire – Activity taking place in the STP

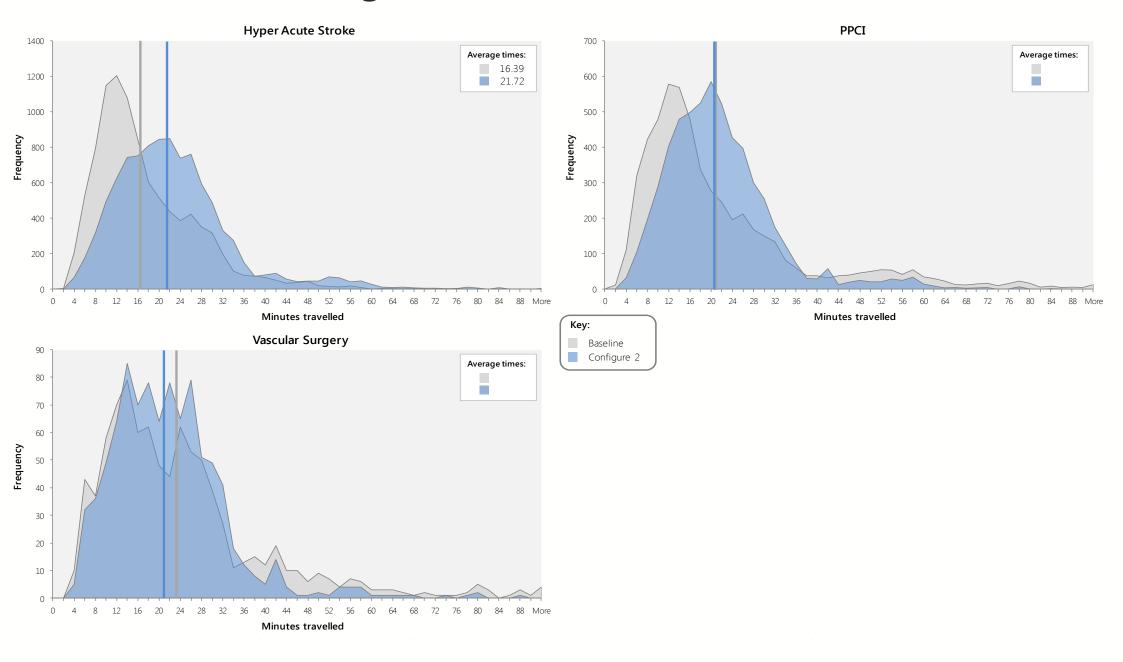
Current Configuration	Royal Stoke	Queens Burton	County Stafford
Vascular Surgery	190		
PPCI	720		
Hyper Acute Stroke	1020	300	60
Other relevant activity			
non-emergency transfers (PPCI, HAS)	470		80
other emergency cerebro-vascular (inc. TIA)	390	180	40
Elective PCI	500		

		Weekly	y spells	Of which	Annual
Proposed Configuration Royal Stoke	Annual Spells	Mean	(95% CI)	Emergency Out of Hours	Bed days
Vascular Surgery	140	3	(0 - 6)	0.4	1500
PPCI	570	11	(4 - 17)	5	2600
Hyper Acute Stroke	1060	20	(12 - 29)	7	11600

Travel Times by STP of patient

			< C & iingham		ngham olihull	1	ntry & ckshire		ford & stershire		oshire Iford	Staffo	rdshire
		Curr.	CF2	Curr.	CF2	Curr.	CF2	Curr.	CF2	Curr.	CF2	Curr.	CF2
Vascular	Average	18.6	17.1	13.7	17.7	18.2	17.9	37.2	28.8	38.8	24.5	23.5	22.4
Surgery	95 th %tile	30.9	28.0	25.1	27.3	40.6	34.0	86.3	61.2	78.1	42.3	44.3	41.0
DDCI	Average	14.8	16.5	11.2	18.5	18.6	18.0	30.7	31.0	53.3	25.8	21.4	22.3
PPCI	95 th %tile	29.9	26.1	22.5	27.0	35.7	32.5	61.7	59.7	78.9	45.4	44.8	41.5
Hyper	Average	11.5	17.0	12.0	18.6	15.5	119.2	21.7	31.6	23.2	25.9	17.4	21.6
Acute Stroke	95 th %tile	19.5	27.0	22.4	27.0	29.8	33.7	37.9	61.1	48.8	46.2	30.9	40.5

Distribution of travel times, West Midlands Region: Baseline and Configuration 2



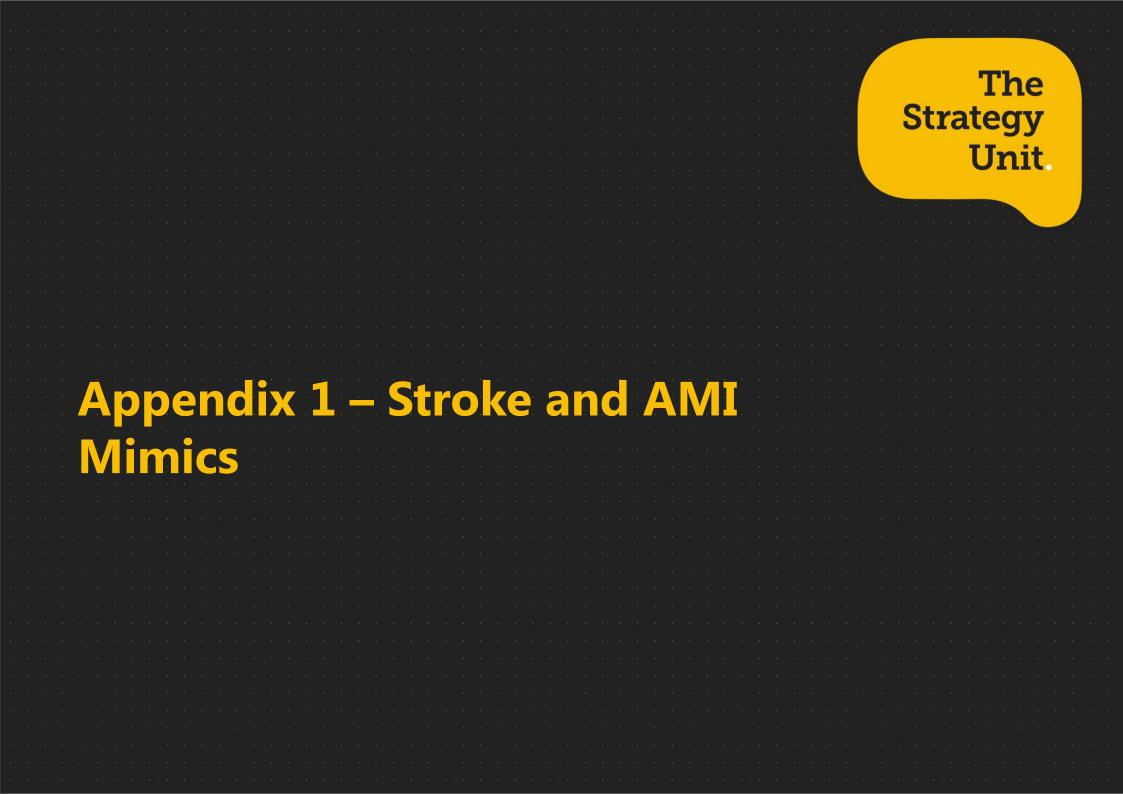
The Strategy Unit.

Strategy Unit

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Predictors of Journal of Merino, José Some patients seen by a stroke team do not have cerebrovascular disease but https://www.ncbi.nlm.nih
acute stroke stroke and crebrovascula Marie; a condition that mimics stroke. The purpose of this study was to determine the rate and predictors of stroke mimics in a large sample. This is an analysis of data from consecutive patients seen by the National Institutes of Health Stroke Program over 10 years. Data were collected prospectively as a quality improvement initiative. Patients with a Stroke mimic was done to identify independent predictors. The analysis included 8187 patients: 30% had a stroke mimic. Patients with a stroke mimic were younger, and the proportion of patients with a stroke mimic was higher among women, patients without any risk factors, those seen as a code stroke or who arrived to the emergency department via personal vehicle, and those who had the onset of symptoms while inpatients. The proportion of patients with a stroke mimic was the stroke mimic was been as a code stroke or who arrived to the emergency department via personal vehicle, and those who had the onset of symptoms while inpatients. The proportion of patients with a stroke mimic was associated with the greatest odds of having a stroke mimic in the logistic regression were lack of a history of hypertension, atrial fibrillation or hyperlipidemia. One third of the patients seen by a stroke team over 10 years had a stroke mimic. Factors associated with a stroke mimic may be ascertained by an emergency physician before calling the stroke team. Copyright © 2013 National Stroke Association. All rights reserved.

Title	Source	Authors	Abstract	URL
Identificatio	Journal of	Tobin, W	Previous studies have shown a stroke mimic rate of 9%-31%. We aimed to	https://www.ncbi.nlm.
n of stroke	brain disease;	Oliver; Hentz,	establish the proportion of stroke mimics amongst suspected acute strokes, to	nih.gov/pubmed/2381
mimics in	2009; vol. 1 ; p.	Joseph G;	clarify the aetiology of stroke mimic and to develop a prediction model to	<u>8805</u>
the	19-22	Bobrow,	identify stroke mimics.	
emergency		Bentley J;	This was a retrospective cohort observational study. Consecutive "stroke alert"	
department		Demaerschal	patients were identified over nine months in a primary stroke centre. 31	
setting.		k, Bart M	variables were collected. Final diagnosis was defined as "stroke" or "stroke	
			mimic". Multivariable regression analysis was used to define clinical predictors of	
			stroke mimic. 206 patients were reviewed. 22% were classified as stroke	
			mimics. Multivariable scoring did not help in identification of stroke mimics.	
			99.5% of patients had a neurological diagnosis at final diagnosis.	
			22% of patients with suspected acute stroke had a stroke mimic. The aetiology	
			of stroke mimics was varied, with seizure, encephalopathy, syncope and migraine	
			being commonest. Multivariable scoring for identification of stroke mimics is not	
			feasible. 99.5% of patients had a neurological diagnosis. This strengthens the	
			case for the involvement of stroke neurologists/stroke physicians in acute stroke	
			care.	

Title S	Source	Authors	Abstract	URL
[Hospitalizat ion of non- stroke patients in a Stroke Unit].	Deutsche medizinische Wochenschrift (1946); Apr 2004; vol. 129	Heckmann, J G; Stadter, M; Dütsch, M; Handschu, R; Rauch, C;	Stroke care in Germany has substantially improved during the last decade. One column of modern stroke care is the institution of stroke unit which allows rapid	<u>https://www.ncbi.nlm.n</u> <u>ih.gov/pubmed/15042</u> <u>487</u>

Title	Source	Authors	Abstract	URL
[Stroke	Anales del	Valle, J;	To study the number of patients diagnosed with a stroke in the emergency	https://www.ncbi.nlm.nih.
mimics: a	sistema	Lopera, E;	service of a first level hospital and the proportion of these patients who were	gov/pubmed/24871117
challenge	sanitario de	Guillán, M;	finally stroke mimics, as well as to describe and analyze the variables that can	
for the	Navarra; 2014;	Muñoz, M C;	help in differential diagnosis in hospital emergency services.	
emergency	vol. 37 (no. 1);	Sánchez, A;	Nine month prospective study. All patients evaluated in emergency services	
physician].	р. 117-128	Hernández, Y	and admitted with a diagnosis of stroke were included. Different clinical	
			variables were analyzed that included prior history, history of the current	
			event, general physical and neurological examination, NIHSS classification	
			and Oxfordshire Community Stroke Project Classification. The final diagnosis	
			was made by a panel of experts with access to clinical characteristics, image	
			studies and other tests. The univariate and multivariate analysis determined	
			the characteristics that help in distinguishing strokes from stroke mimics. One	
			hundred and forty-four cases of stroke were registered; the final sample was	
			made up of 140 patients. The final diagnosis was stroke in 103 out of 140	
			(73.6%) and stroke mimic in the rest. Eleven variables predicted the	
			diagnosis in patients with a suspected stroke: age over 70 years ($p=0.012$),	
			NIHSS classification > 5, reaching a clinical classification ($p=0.019$) capable of	
			determining the exact start ($p=0.000$), abnormal vascular findings ($p=0.014$),	
			gaze deviation (p=0.042), sight loss (p=0.052) and extensor plantar response	
			(p=0.025) favored diagnosis of stroke, while epileptic seizures $(p=0.029)$,	
			neurological symptoms not congruent with the vascular territory (p=0.022)	
			and abnormal findings in other systems (p=0.14) favored diagnosis of stroke	
			mimic.	
			Stroke mimics constitute one-third of the patients admitted from emergency	
			services as strokes, with a highly varied etiology. Achieving a suitable clinical	
			history and a precise physical examination is of great importance and can	
			help less experienced doctors.	

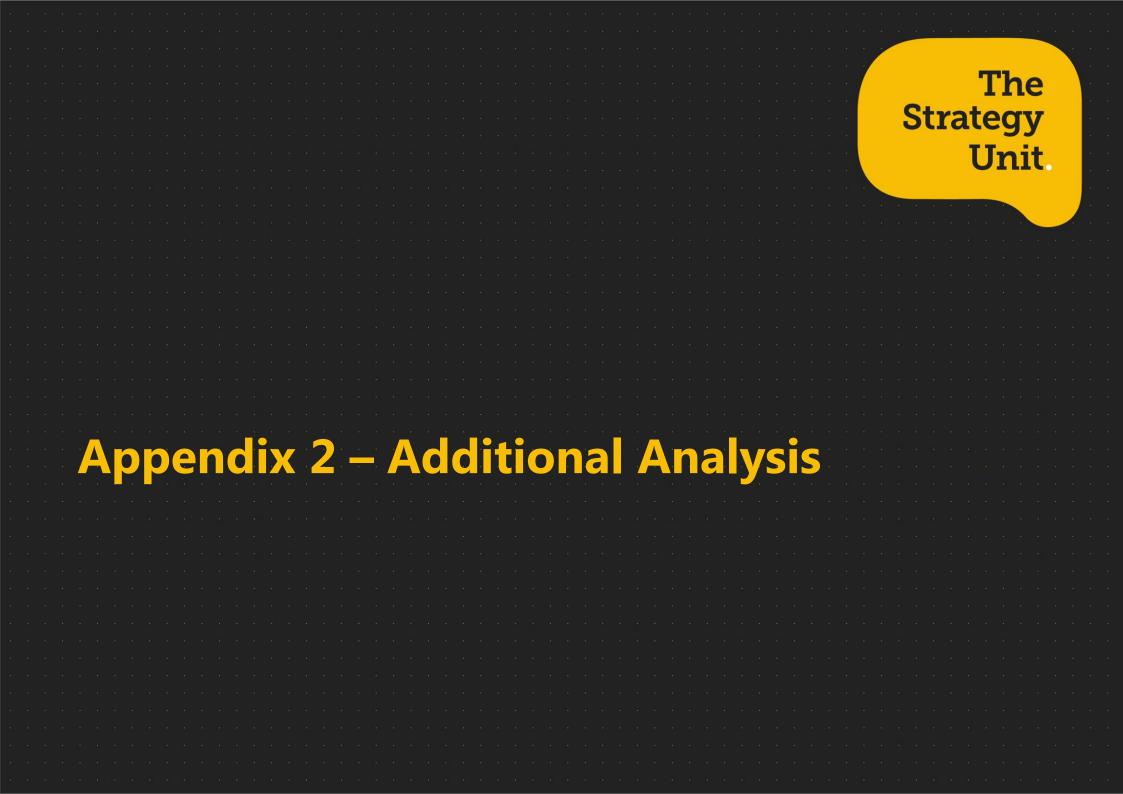
Title Source Authors Abstract	URL
Differentiati on of true of neurology; transient ischemic attack mimics. Differentiati of neurology; Jul 2014; vol. 13 (no. 3); p. attack mimics. Differentiati of neurology; Jul 2014; vol. 13 (no. 3); p. attack mimics. Differentiati Jul 2014; vol. 13 (no. 3); p. attack mimics. Differentiati Jul 2014; vol. 13 (no. 3); p. attack mimics. Differentiati Jul 2014; vol. Shakeri, Mohammad Differentiati Shakeri, Mohammad Differentiati Shakeri, Mohammad Tran during 2012-2013. Consecutive TIA Mohammad Shakeri, Mohammad Tran during 2012-2013. Consecutive TIA (center. The initial diagnosis of TIA was m final diagnosis of true TIA versus TIA min by stroke subspecialist. A total of 310 par period of which 182 (58.7%) subjects wer Ten percent of the patients was catego hypertension, aphasia, duration of sympt strongest predictor of a true TIA. Migrain stroke mimic in our study. It seems that r diagnostic usefulness for discrimination of events and predictive usefulness of any s by a stroke neurologist.	ion of stroke mimics amongst suspected <u>nih.gov/pubmed/254</u> <u>22730</u> erformed in Ghaem Hospital, Mashhad, patients were identified in a stroke ade by the resident of neurology and nics was made after 3 months follow-up tients were assessed during a 3-month re male and 128 (41.3%) were female. Drized as a TIA mimic. The presence of toms, and increased age was the ne was the most common etiology of many signs and symptoms have low of true TIA from non-cerebrovascular

Title	Source	Authors	Abstract	URL
Conditions	Neth Heart J.	Y.L. Gu, T.	Background/Objectives: A rapid diagnosis of ST-segment elevation myocardial	
mimicking	2008 Oct;		infarction (STEMI) is mandatory for optimal treatment. However, a small	.gov/pmc/articles/PMC2
acute ST-	16(10): 325–		proportion of patients with suspected STEMI suffer from other conditions.	<u>570763/</u>
segment	331.		Although case reports have described these conditions, a contemporary	
elevation			systematic analysis is lacking. We report the incidence, clinical characteristics	
myocardial			and outcome of patients with suspected STEMI referred for primary	
infarction in			percutaneous coronary intervention (PCI) with a final diagnosis other than	
patients			STEMI.	
referred for				
primary			Methods: From January 2004 to July 2005, 820 consecutive patients were	
percutaneou			included with suspected STEMI who were referred for primary PCI to a	
s coronary			university medical centre, based on a predefined protocol. Clinical	
intervention			characteristics, final diagnosis and outcome were obtained from patient charts	
			and databases.	
			 Results: In 19 patients (2.3%), a final diagnosis other than myocardial infarction was established: coronary aneurysm (n=1), (myo)pericarditis (n=5), cardiomyopathy (n=2), Brugada syndrome (n=1), aortic stenosis (n=1), aortic dissection (n=3), subarachnoidal haemorrhage (n=2), pneumonia (n=1), chronic obstructive pulmonary disease (n=1), mediastinal tumour (n=1), and peritonitis after recent abdominal surgery (n=1). These patients less often reported previous symptoms of angina (p<0.001), smoking (p<0.05) and a positive family history of cardiovascular diseases (p<0.05) than STEMI patients. Mortality at 30 days was 16%. Conclusion: A 2.3% incidence of conditions mimicking STEMI was found in patients referred for primary PCI. A high clinical suspicion of conditions mimicking STEMI remains necessary. (Neth Heart J 2008;16:325-31.) 	

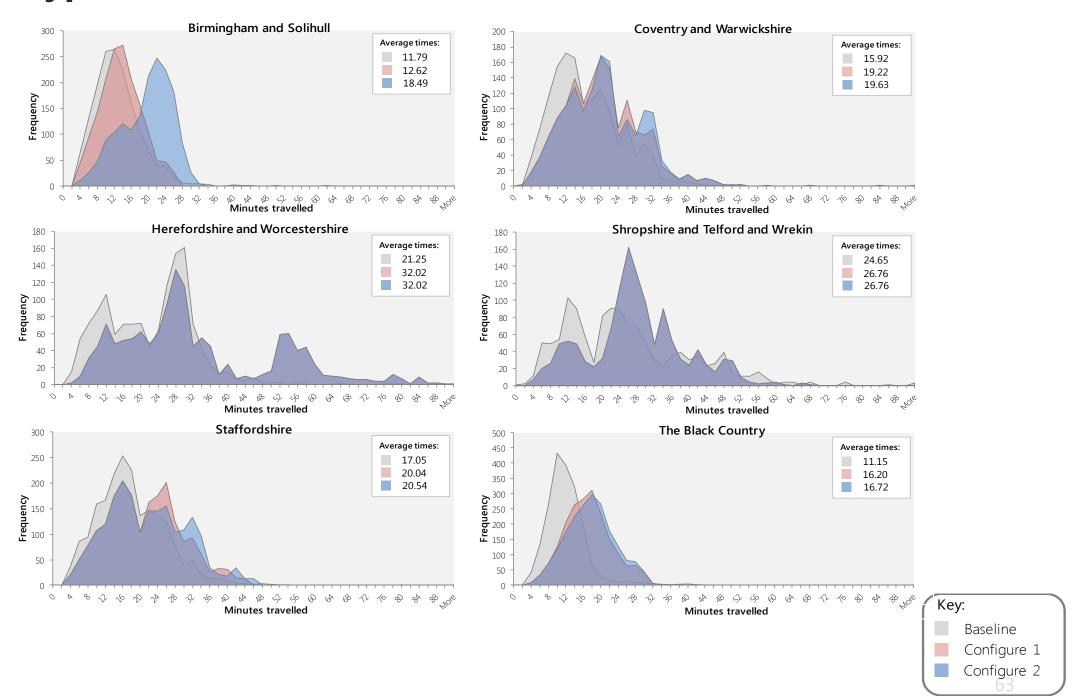
Title	Source	Authors	Abstract	URL
Clinical	The	Yahalom,	The electrocardiogram (ECG) is the primary tool in the diagnosis of acute	https://www.ncbi.nl
	International	Malka;	myocardial infarction (AMI). However, other clinical conditions, both cardiac and	<u>m.nih.gov/pubmed/</u>
of	journal of	Roguin,	noncardiac originated pathologies, may result in ECG tracing of AMI. This may lead	<u>24436595</u>
	angiology :	Nathan;	to an incorrect diagnosis, exposing the patients to unnecessary tests and	
	official	Suleiman,	potentially harmful therapeutic procedures. The aim of this report is to increase the	
with ECG	1	Khaled;	still insufficient awareness of clinicians from multiple disciplines, regarding the	
Changes	the	Turgeman,	different clinical syndromes, both cardiac and noncardiac, associated with ECG	
	International	Yoav	abnormalities mimicking AMI, to avoid unjustified thrombolytic therapy or	
Acute	College of		intervention procedures. During a 9-year period, the data from six patients (five	
	Angiology, Inc;		females, one male; mean age, 50 years [range, 18 to 78 years]) who were admitted	
Infarction.	Jun 2013; vol.		to cardiac care unit (CCU) with transient ECG changes resembling AMI were	
	22 (no. 2); p.		recorded retrospectively. During this 9-year period, 5,400 patients were	
	115-122		hospitalized in CCU: 1,350 patients were diagnosed as ST-elevation	
			myocardial infarction (STEMI) and 4,050 patients were diagnosed as non-ST-	
			elevation myocardial infarction (NSTEMI). Only two out of six patients had	
			chest pain with ECG changes criteria suspicious of AMI. STEMI was suspected in	
			four out of six patients. All patients, but one, had normal left ventricular (LV)	
			function. One patient had transient LV dysfunction. All patients, but one, with	
			perimyocarditis, had normal serum cardiac markers. In four out of six patients, who	
			underwent coronary arteries imaging during hospitalization (by angiography or by CT scan), normal coronary arteries were documented. Two patients who underwent	
			ambulatory cardiac CT scan imaging after being discharged from hospital	
			documented patent coronary arteries (case no. 3), or some insignificant	
			irregularities (case no. 4). The discharge diagnoses from CCU were as follows: postictal syndrome, pericarditis, hypothermia, stress-induced ("tako-tsubo")	
			cardiomyopathy, anaphylactic reaction, and status of postchemotherapy. All	
			patients experienced full recovery with normal ECG tracing. During the 5-year	
			follow-up, all patients were alive, and cardiac morbidity was not reported. We	
			conclude that both cardiac and noncardiac clinical syndromes may mimic	
			AMI. Comprehensive clinical examination and profound medical history are crucial	
			for making the correct diagnosis in conditions with ECG changes mimicking AMI.	
			Tor making the correct diagnosis in conditions with LCG changes minicking Awi.	
				EQ

Title	Source	Authors	Abstract	URL
ST segment elevations:	Indian heart journal; 2013;	Coppola, G; Carità, P; Corrado, E; Borrelli, A; Rotolo, A; Guglielmo, M; Nugara, C; Ajello, L; Santomauro, M; Novo, S; Italian Study Group of Cardiovascula r Emergencies	Chest pain is one of the chief presenting complaints among patients attending Emergency department. The diagnosis of acute myocardial infarction may be a	URL https://www.ncbi.nl m.nih.gov/pubmed/ 23993002

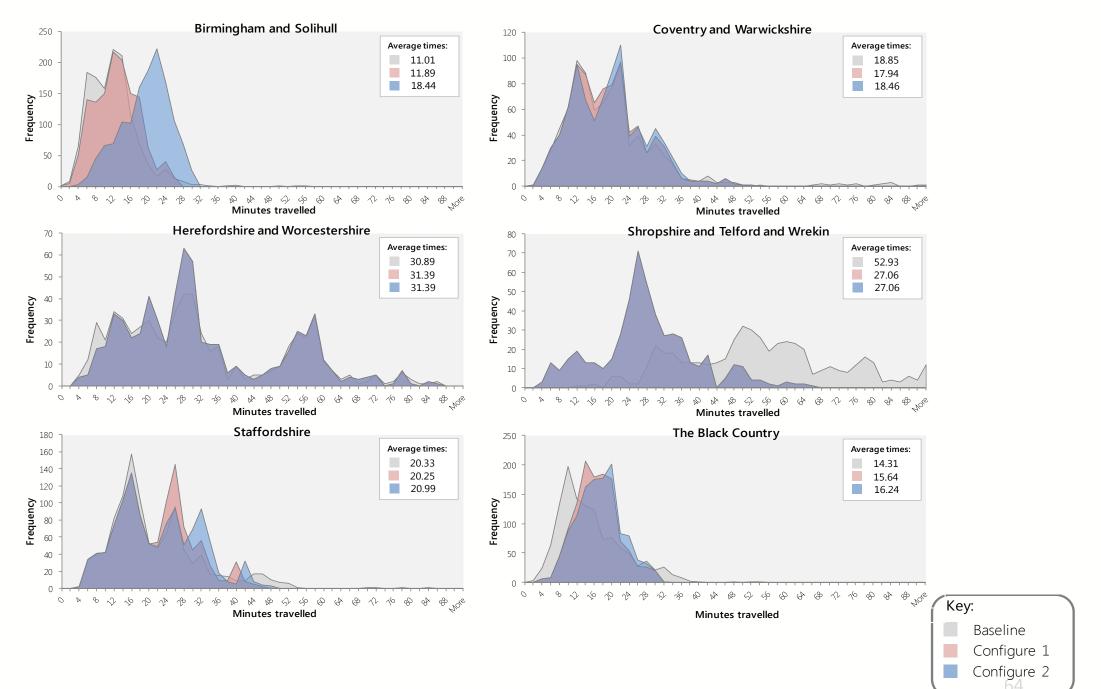
Title	Source	Authors	Abstract	URL
Diagnostic accuracy of ST-segment elevation myocardial infarction by various healthcare providers.	cardiology; Dec 2014; vol. 177 (no. 3); p.	Huitema, Ashlay A; Zhu, Tina; Alemayehu, Mistre; Lavi, Shahar	STEMI by different groups of healthcare professionals involved in the STEMI	https://www.ncbi.nl m.nih.gov/pubmed/ 25465827



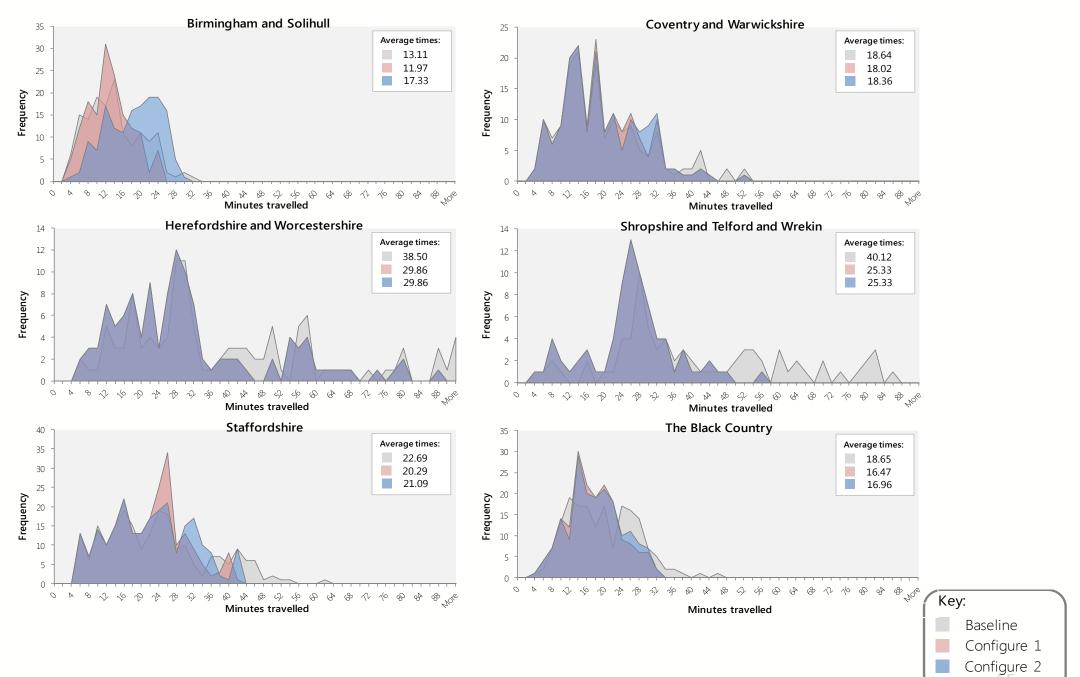
Appendix : Travel-time distribution by STP: Hyper Acute Stroke



Appendix : Travel-time distribution by STP: PPCI

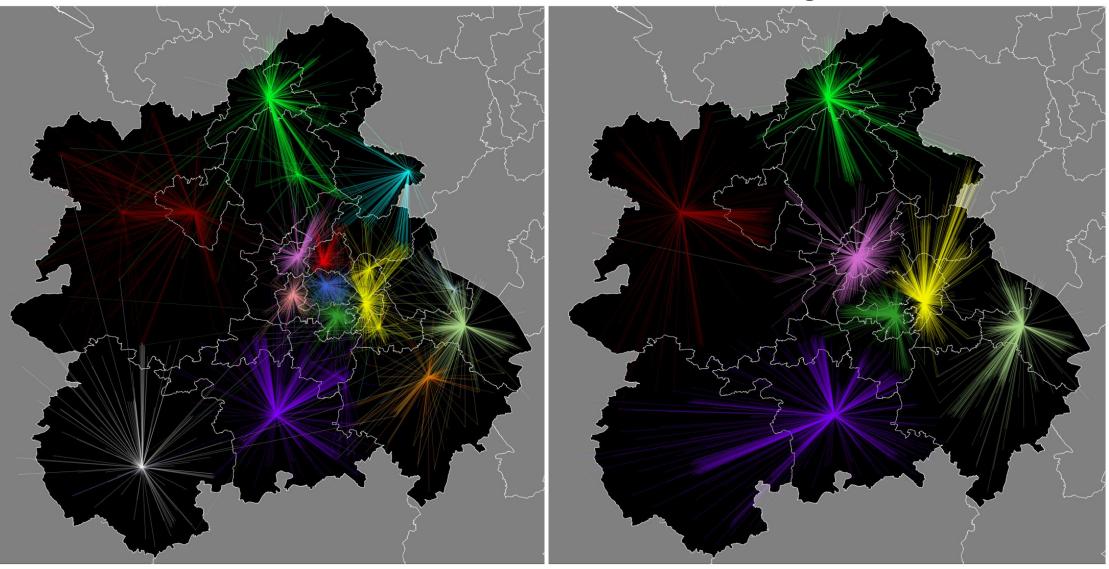


Appendix : Travel-time distribution by STP: Vascular Surgery



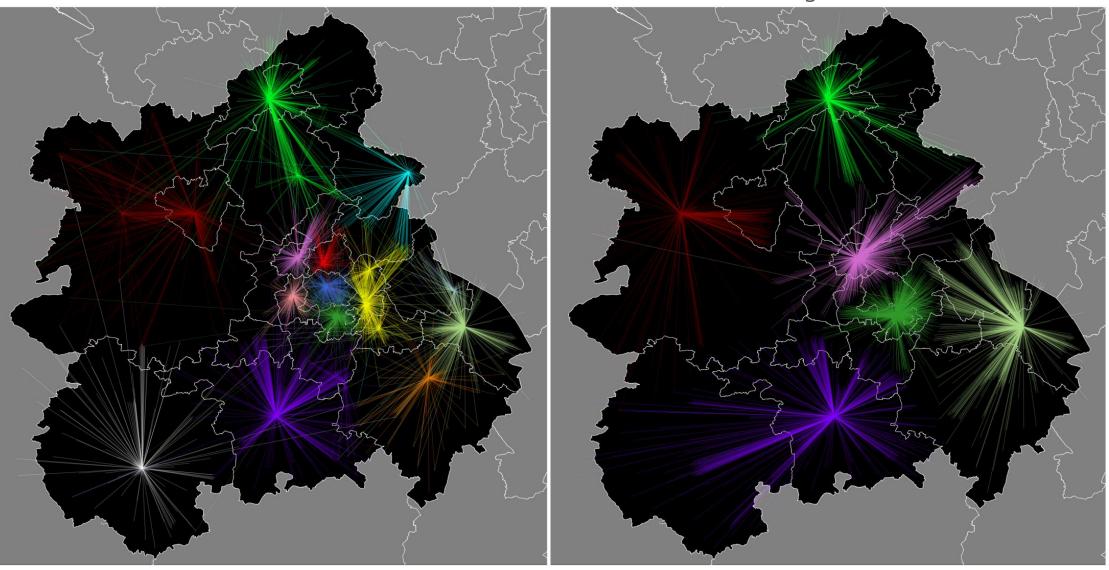
Appendix : Flow maps – Hyper Acute Stroke

Baseline



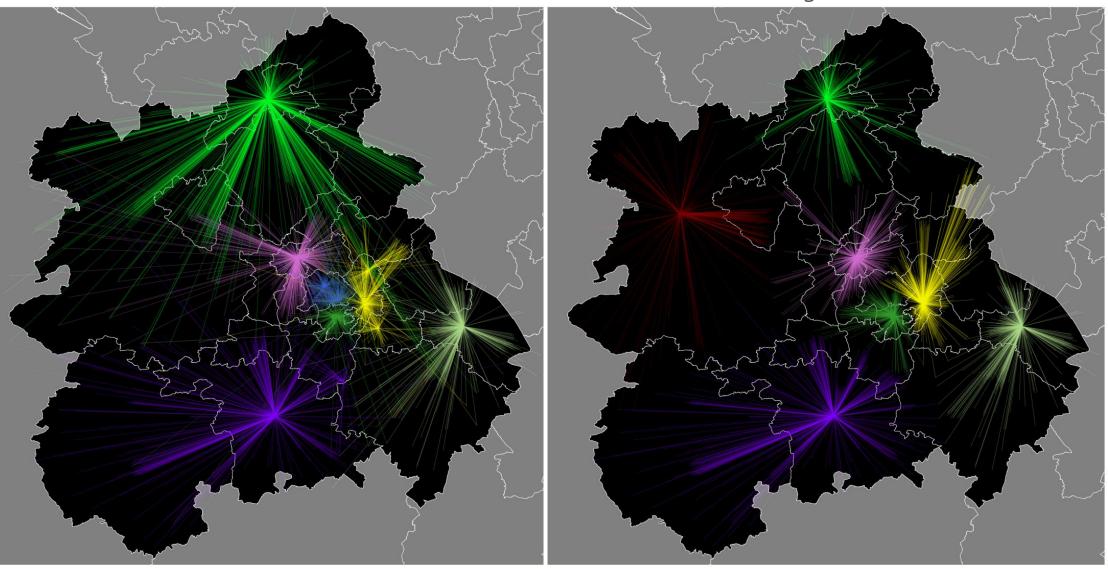
Appendix : Flow maps – Hyper Acute Stroke

Baseline



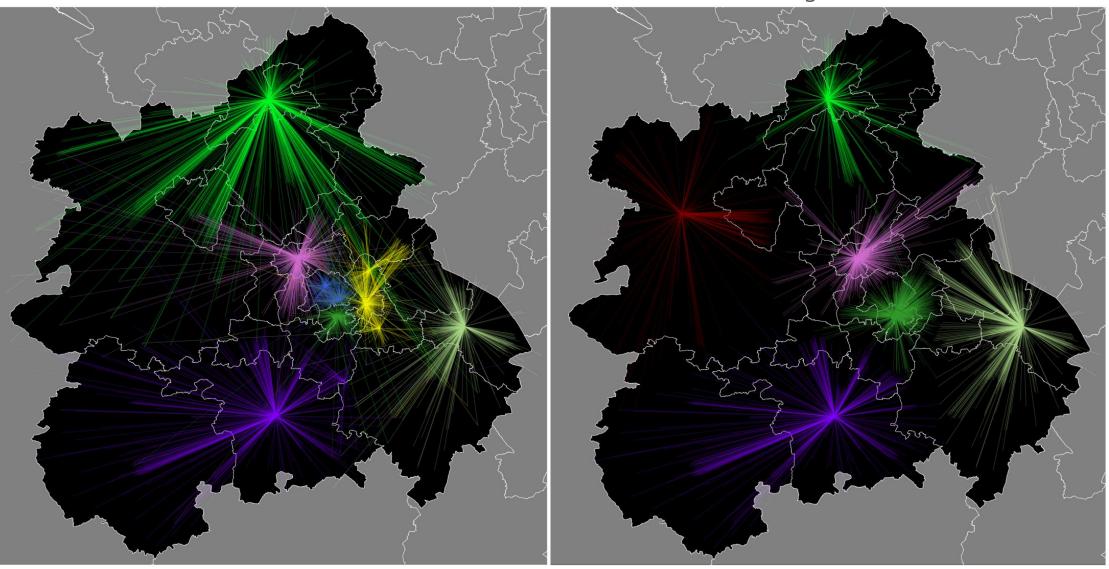
Appendix : Flow maps – PPCI

Baseline



Appendix : Flow maps – PPCI

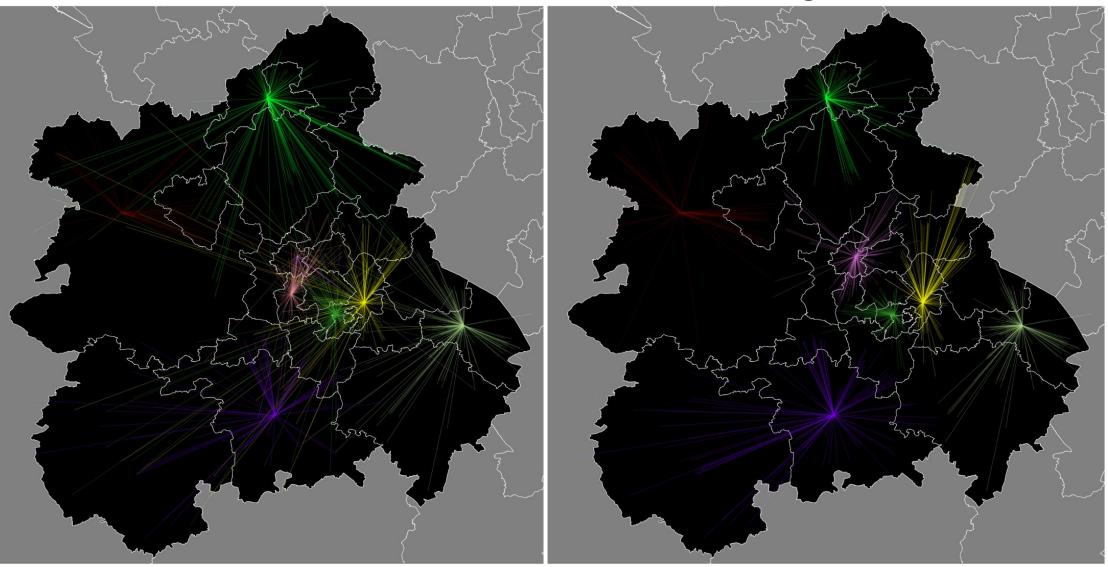
Baseline



Appendix : Flow maps – Vascular Surgery

Baseline





Appendix : Flow maps – Vascular Surgery

Baseline

